

# LEADERSHIP AND THE SOCIAL SCIENCES

## LDST 102 - Spring 2024

**Course Time:** Mon, Wed 9:00-10:15 (Section 1)  
**Course Location:** Jepson Hall 102  
**Course Website:** <https://blackboard.richmond.edu>

**Instructor:** Bo Yun Park  
**Email:** [bpark@richmond.edu](mailto:bpark@richmond.edu)  
**Office:** Jepson Hall 236  
**Office Hours:** Mon 12:00 – 1:30 pm

### Course Description

This course will introduce you to the study of leadership from the vantage point of social scientists. Drawing on readings from the different subfields of social science—including economics, political science, psychology, sociology, and anthropology—we will explore the different topics related to leadership and the numerous challenges that today’s leaders face in the United States and beyond. These will incorporate discussions on the rise of populism, the deepening of political polarization, the spread of misinformation, as well as the changes in gender and racial dynamics in the political arena. What is leadership and how do we study it? What types of political leaders are voters looking for? What kinds of political narratives resonate in today’s digital age? How are populist candidates gaining popular support around the world?

### Course Objectives

Together, we will learn how to think like a social scientist and deepen our understandings of leadership, not just in the United States, but across the globe. This course will equip you with the theoretical and empirical tools needed to develop your own empirical research on any topic related to leadership. You will be encouraged to explore a wide array of qualitative and quantitative research methods, including interviews, digital ethnography, computational text analysis, or experiments. You will also have the opportunity to use digital platforms in creative ways and integrate their observations into your analysis of the social world.

Specifically, this course aims to:

1. Explore the different approaches to the study of political leadership.
2. Learn and analyze key topics related to leadership that social scientists look at nowadays.
3. Think critically about the different social phenomenon related to political leadership, including populism, polarization, misinformation, as well as gender and racial dynamics.
4. Connect theoretical argument and empirical research.
5. Make an oral presentation in collaboration with classmates.
6. Engage social science research in writing.

## Course Prerequisites

This course does not have any prerequisite, as it has been designed as an introductory course to the study of leadership through a social science perspective. Intellectual curiosity about the different facets of political leadership and the various ways to study them is all that is needed for the successful completion of this course. This course may be taken either before or after LDST 101.

## Reading Requirements

You will not be required to purchase any textbooks for this course. All readings will be made available for download on Blackboard. You will be expected to bring a printed or electronic copy of each reading to class to engage in a lively discussion about the material with your fellow classmates. All assigned readings will have to be done prior to the first lecture of each week listed on the course schedule.

## Course Assignments

*Attendance and participation (15 percent).* You are expected to attend every class and participate actively in in-class discussions. You are permitted one unexcused absence throughout the semester, but any additional absences must be notified in advance.

*Oral Presentation (20 percent).* You will serve as the discussant leader for one of the weeks listed on the course schedule. As discussant leaders, you will be expected to present the main ideas of the readings and engage in a thoughtful analysis of the main themes. Your presentation should be about 15 minutes-long and should incorporate discussion points and analytical questions to be shared with your peers. You may choose to draw on a PowerPoint presentation or bring handouts to be distributed in class.

*Midterm Paper (30 percent).* For your first written assignment, you will be expected to write a short paper (5 pages, double-spaced) that engages with the course material covered in weeks 1-7. You will be asked to select a news story of your choosing and use course materials to analyze the event from a social science perspective. A brief summary of your topic (one paragraph, double-spaced) will be due at least two weeks prior to the assignment deadline.

*Final Paper (35 percent).* For your final assignment, you will be asked to 1) choose a topic of your own interest related to leadership broadly defined, and 2) write a research proposal (10 pages, double spaced) for a project that you would like to conduct later in your academic studies. For instance, this could serve as the initial brainstorming of a senior thesis. In this proposal, you would clearly explain what research question you would like to investigate, what data you might use, and what would be the best method to answer your empirical question. You are strongly to refer to the social science literature on the topic to identify scholarly debates and tentative hypotheses to test. You are also invited to make use of the technology and digital platforms around you to make preliminary observations about the social patterns you analyze. A brief summary of your topic (one paragraph, double-spaced) will be due at least two weeks prior to the assignment deadline. You are strongly encouraged to come to office hours to discuss your topic and the best approach to take for this assignment.

## Paper Submissions

1. Papers should be submitted as a Word document to [bpark@richmond.edu](mailto:bpark@richmond.edu) by 11:59 pm on the day the assignment is due.
2. The Word document should be saved and named as follows: [Student Name]\_LDST102 Midterm or [Student Name]\_LDST102 Final.
3. Make sure to stick to the page limit and include the page numbers on your document.
4. The bibliography, Tables and Figures, and Endnotes/Footnotes are not included in the page limit.

## Grading

Your final course grade will be calculated by converting each of your assignment letter grades according to the standardized numeric scale (A = 4.0, A- = 3.7, B+ = 3.3, B = 3.0, B- = 2.7, C+ = 2.3, C = 2.00, C- = 1.7, D = 1.0, F = 0.9) and weighting. The weights are below:

1. Attendance and participation (15 percent of your grade)
2. Oral Presentation (20 percent of your grade)
3. Midterm paper, 5 pages (30 percent of your grade)
4. Final paper, 10 pages (35 percent of your grade)

Your written work will be evaluated based on:

1. Mastery of topic
2. Focus; cogency of argumentation
3. Use of appropriate logic and evidence
4. Clarity and organization in writing
5. Originality

## Resources

### *Writing and Speaking Resources*

Students are encouraged to take advantages of the resources made available through the Writing Center and Speech Center while working on course assignments:

- You can make appointments with a consultant at the Writing Center online: <https://writing.richmond.edu/appointments/index.html>.
- You will also find helpful resources for writing on the Writing Center's website: <https://writing.richmond.edu/writing-resources/index.html>.
- You can make individual appointments with a consultant at the Speech Center online: <https://speech.richmond.edu/appointments/index.html>
- You will also find helpful resources about speaking on the Speech Center's website: <https://speech.richmond.edu/services/index.html>.

## *Other Resources*

**Academic Skills Center** ([asc.richmond.edu](http://asc.richmond.edu)): Academic coaches assist students in assessing and developing their academic and life-skills (e.g., critical reading and thinking, information conceptualization, concentration, test preparation, time management, stress management, etc.). Peer tutors offer assistance in specific subject areas (e.g., calculus, chemistry, accounting, etc.) and will be available for appointments in-person and virtually. Peer tutors are listed on the ASC website. Email [Roger Mancastroppa \(rmancast@richmond.edu\)](mailto:Rmancast@richmond.edu) and [Hope Walton \(hwalton@richmond.edu\)](mailto:Hwalton@richmond.edu) for coaching appointments in academic and life skills.

**Boatwright Library Research Librarians:** ([library.richmond.edu/help/ask/](http://library.richmond.edu/help/ask/) or 289-8876): Research librarians help students with all steps of their research, from identifying or narrowing a topic, to locating, accessing, evaluating, and citing information resources. Librarians support students in their classes across the curriculum and provide individual appointments, class library instruction, tutorials, and [research guides](http://libguides.richmond.edu) (libguides.richmond.edu). Students can [contact an individual librarian](http://library.richmond.edu/help/liason-librarians.html) (library.richmond.edu/help/liason-librarians.html) or ASK a librarian for help via email ([library@richmond.edu](mailto:library@richmond.edu)), text (804-277-9ASK), or [chat](http://library.richmond.edu/chat.html) (library.richmond.edu/chat.html).

**Career Services:** ([careerservices.richmond.edu](http://careerservices.richmond.edu) or 289-8547): Can assist you in exploring your interests and abilities, choosing a major or course of study, connecting with internships and jobs, and investigating graduate and professional school options. We encourage you to schedule an appointment with a career advisor early in your time at UR.

**Counseling and Psychological Services** ([caps.richmond.edu](http://caps.richmond.edu) or 289-8119): Assists currently enrolled, full-time, degree-seeking students in improving their mental health and well-being, and in handling challenges that may impede their growth and development. Services include brief consultations, short-term counseling and psychotherapy, skills-building classes, crisis intervention, psychiatric consultation, and related services.

## **Course Policies**

### *Academic Integrity and Collaboration*

Discussion and the exchange of ideas are vital for any intellectual community. For the oral or written assignments in this course, you are encouraged to consult with your classmates on the choice of paper topics or seek advice from your peers. However, you should ensure that any written work you submit is the result of your own research and writing. You should also adhere to standard citation practices in the discipline by properly citing any written works that you reference in your assignments. You will be expected to pursue your academic studies with integrity and must follow the Honor Code. The shortened version of the honor pledge is the following: “I pledge that I have neither received nor given unauthorized assistance during the completion of this work.”

All assignments are expected to be the student’s original work. The Jepson School follows the provisions of the Honor System as outlined by the School of Arts and Sciences. This means that no student is to use, rely on or turn in work that was paid-for, copied, excessively summarized without

citation, created in collaboration (without permission), produced by AI, or is otherwise not the original work of the student for the specific assignment (without explicit permission).

The Honor Code prohibits the use of any unauthorized assistance. For this course, the use of text-generating artificial intelligence tools (such as but not limited to ChatGPT) is considered unauthorized assistance, and using it in connection with any assignment that you submit to me will be considered an Honor Code violation. This includes the use of generative AI for any stage of the work from conception to completion.

### *Late Policy for Assignments*

All assignments are due at 11:59 pm on the designated date.

- One partial grade will be deducted for each 24-hour period that the assignment is late (for instance, an A would be given an A- if turned in 24 hours late; A- would be given a B+ if turned in 48 hours late, etc.)
- Extensions may be requested but only in cases of medical emergency or other extenuating circumstances. All extensions requests should be approved by the instructor 48 hours in advance unless the emergency precludes otherwise.

### *Religious Observance*

If you will need accommodations for religious observance, please make sure to let me know within the first two weeks of classes: [registrar.richmond.edu/planning/religiousobs.html](https://registrar.richmond.edu/planning/religiousobs.html).

### *Course Accessibility*

Students with a Disability Accommodation Notice should let me know as early as possible to discuss the necessary arrangements for the successful completion of this course.

The University of Richmond's office of Disability Services strives to ensure that students with disabilities and/or temporary conditions (i.e., concussions & injuries) are provided opportunity for full participation and equal access. Students who are approved for academic accommodations must complete the following steps to implement their accommodations in each class:

- 1) Submit their Disability Accommodation Notice (DAN) to each of their professors via the Disability Services Student Portal available at this link: [sl.richmond.edu/be](https://sl.richmond.edu/be).
- 2) Request a meeting with each professor to create an accommodation implementation plan. Disability Services is available to assist, as needed.

It is important to complete these steps as soon as possible because accommodations are never retroactive, and professors are permitted a reasonable amount of time for implementation. Students who are experiencing a barrier to access due to a disability and/or temporary condition are encouraged to apply for accommodations by visiting [disability.richmond.edu](https://disability.richmond.edu). Disability Services can be reached at [disability@richmond.edu](mailto:disability@richmond.edu) or 804-662-5001.

## *Addressing Microaggressions on Campus*

Microaggressions are the everyday verbal, nonverbal, and environmental slights, snubs, or insults, whether intentional or unintentional, that communicate hostile, derogatory, or negative messages to target persons based solely upon their marginalized group membership.<sup>1</sup> Recent research has found that, when professors do not address microaggressions in class, microaggressions foster alienation of marginalized groups.<sup>2</sup> Furthermore, both students and faculty who are exposed to microaggressions more often are more likely to have depressive symptoms and negative affect (a negative view of the world).<sup>3</sup> A comfortable and productive environment where meaningful learning happens can be collectively created through actions, words, or environmental cues that promote the inclusion and success of marginalized members, recognizing their embodied identity, validating their realities, resisting sexism, ableism, and racism.<sup>4</sup> With this in mind, community member at the University of Richmond should aim to address microaggressions in the classroom by holding themselves, other students, and faculty accountable for what is said and being receptive to criticism when perpetuating these slights, snubs, or insults.

<sup>1</sup> Sue, S., Zane, N., Nagayama Hall, G. C., & Berger, L. K. (2009). The Case for Cultural Competency in Psychotherapeutic Interventions. *Annual Review of Psychology*, 60(1), 525–548. <https://doi.org/10.1146/annurev.psych.60.110707.163651>

<sup>2</sup> Bergom, I., Wright, M.C., Brown, M.K. and Brooks, M. (2011), Promoting College Student Development through Collaborative Learning: A Case Study of Hevruta. *About Campus*, 15, 19-25. <https://doi.org/10.1002/abc.20044>

<sup>3</sup> Nadal, K. L., Griffin, K. E., Wong, Y., Hamit, S., & Rasmus, M. (2014). The Impact of Racial Microaggressions on Mental Health: Counseling Implications for Clients of Color. *Journal of Counseling & Development*, 92(1), 57– 66. <https://doi.org/10.1002/j.1556-6676.2014.00130.x>

<sup>4</sup> Rolón-Dow, R. (2019). Stories of Microaggressions and Microaffirmation: A Framework for Understanding Campus Racial Climate. *NCID Currents*, 1(1). <http://dx.doi.org/10.3998/currents.17387731.0001.106>

## **Course Schedule**

### **Week 1 – Introduction and Overview**

- *January 17:* No required readings.

### **Week 2 – Leadership in Max Weber’s Writings**

- *January 22:* Weber, Max. 1958. “Science as a Vocation.” *Daedalus* 87(1):111–34.  
*Optional Reading:* Weber, Max. 1919. “Politics as a Vocation.”
- *January 24:* Tucker, Robert C. 1968. “The Theory of Charismatic Leadership.” *Daedalus* 97(3):731–56.

### **Week 3 – Leadership in Emile Durkheim’s Writings**

- *January 29:* Durkheim, Emile (1982 [1895]). “What is a social fact?” in *The Rules of Sociological Method*. New York: The Free Press.
- *January 31:* Herzog, Lisa (2018). “Durkheim on Social Justice: The Argument from ‘Organic Solidarity.’” *American Political Science Review*, 112(1):112-124.

#### **Week 4 – Leadership in Karl Marx’s Writings**

- *February 5:* Ritzer, George. 2007. “The Roots and nature of the Theories of Karl Marx.” Pp. 21-24 in *Modern Sociological Theory*. New York City: McGraw-Hill Education
- *February 7:* Marx, Karl, and Friedrich Engels. 1952. *Capital; Manifesto of the Communist Party*. Chicago, Ill, Encyclopaedia Britannica; Benton. HeinOnline.

#### **Week 5 – Leadership at the Micro Level: Rational Choice and Embeddedness**

- *February 12:* Becker, Gary S. 1992. “The Economic Way of Looking at Life”, Nobel Lecture, Presented at Chicago University, December 9, Chicago, IL.
- *February 14:* Granovetter, Mark. 1985. “Economic Action and Social Structure: The Problem of Embeddedness.” *American Journal of Sociology*, 91(3):481-510.

#### **Week 6 – Leadership at the Meso Level: Constructivism and Interactionism**

- *February 19:* Berger, Peter L. and Thomas Luckmann. 2011. “The Social Construction of Reality.” Pp. 43-51 in *Classical Sociological Theory*, edited by C. Calhoun, et al. Hoboken, NJ: Wiley.
- *February 21:* Goffman, Erving. 2005. “On Face-Work.” Pp 5-45 in *Interaction Ritual: Essays in Face to Face Behavior*. Chicago: Aldine Transaction.

#### **Week 7 – Leadership at the Macro Level: Power and Social Justice**

- *February 26:* Domhoff, G. William. 2006. “Who Rules America?” Pp 290-295 in *Who Rules America? Power and Politics, and Social Change*. Boston, MA: McGraw-Hill.
- *February 28:* DeMarrais, Elizabeth and Timothy Earle. 2017. Collective Action Theory and the Dynamics of Complex Societies. *Annual Review of Anthropology*. 46(1): 183-201.

#### **MIDTERM PAPER DUE ON FEBRUARY 28, 2024**

#### **Week 8 – Leadership and Race**

- *March 4:* Krcmaric, Daniel, Stephen C. Nelson, and Andrew Roberts. 2019. “Studying Leaders and Elites: The Personal Biography Approach.” *Annual Review of Political Science* 23:133-151.
- *March 6:* Harrison, Faye. 1995. “The Persistent Power of ‘Race’” in the Cultural and Political Economy of Racism.” *Annual Review of Anthropology*. 24:47-74.

#### **SPRING BREAK**

#### **Week 9 – Leadership and Gender**

- *March 18:* Paxton, Pamela, and Melanie M. Hughes. 2018. “Gender and Politics in the 2016 U.S. Election and Beyond.” *Socius* 4:2378023118763844.

- *March 20:* Boyle, Kaitlin M., and Chase B. Meyer. 2018. "Who Is Presidential? Women's Political Representation, Deflection, and the 2016 Election." *Socius* 4:2378023117737898.  
*Optional Reading:* Carian, Emily K., and Tagart Cain Sobotka. 2018. "Playing the Trump Card: Masculinity Threat and the U.S. 2016 Presidential Election." *Socius* 4:2378023117740699.

### **Week 10 – Leadership and Populism**

- *March 25:* Bonikowski, Bart, and Noam Gidron. 2016. "The Populist Style in American Politics: Presidential Campaign Discourse, 1952–1996." *Social Forces* 94(4):1593–1621.
- *March 27:* Berman, Sheri. 2021 "The Causes of Populism in the West." *Annual Review of Political Science* 24(1):71-88.

### **Week 11 – Leadership and Political Polarization**

- *April 1:* Barberá, Pablo, Andreu Casas, Jonathan Nagler, Patrick J. Egan, Richard Bonneau, John T. Jost, and Joshua A. Tucker. 2019. "Who Leads? Who Follows? Measuring Issue Attention and Agenda Setting by Legislators and the Mass Public Using Social Media Data." *American Political Science Review* 113(4):883–901.
- *April 3:* Baum, Matthew, and Dannagal Young. 2019. "The 'Daily Them': Hybridity, Political Polarization and Presidential Leadership in a Digital Media Age." Pp. 261–81 in *Hybridity, Political Polarization and Presidential Leadership in a Digital Media Age*. Routledge.

### **Week 12 – Leadership and Social Media**

- *April 8:* Ekaterina Zhuravskaya, Maria Petrova, Ruben Enikolopov. 2020. "Political Effects of the Internet and Social Media." *Annual Review of Economics* 12(1):415-438.
- *April 10:* Kreiss, Daniel, and Shannon McGregor. 2018. *Political Communication* 35:155-177.

### **Week 13 – Leadership and Misinformation**

- *April 15:* Ruths, Derek. 2019. "The Misinformation Machine." *Science* 363(6425):348–348.
- *April 17:* Jerit, Jennifer, and Yangzi Zhao. 2020. "Political Misinformation." *Annual Review of Political Science* 23(1):77–94.

### **Week 14 – Student Presentations and Final Remarks**

- *April 22:* Student Presentations
- *April 24:* Student Presentations and Final Remarks

**FINAL PAPER DUE ON MAY 1, 2024**